

# **System Security Awareness For Transportation Employees**

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*Office of School Transportation*

*2003*

What is the most common  
misconception about  
terrorism?

“It can’t happen to me”

The answer is it can!

# Homicide Bombings

**239 BOMBING INCIDENTS (May 2000 to May 2003)**

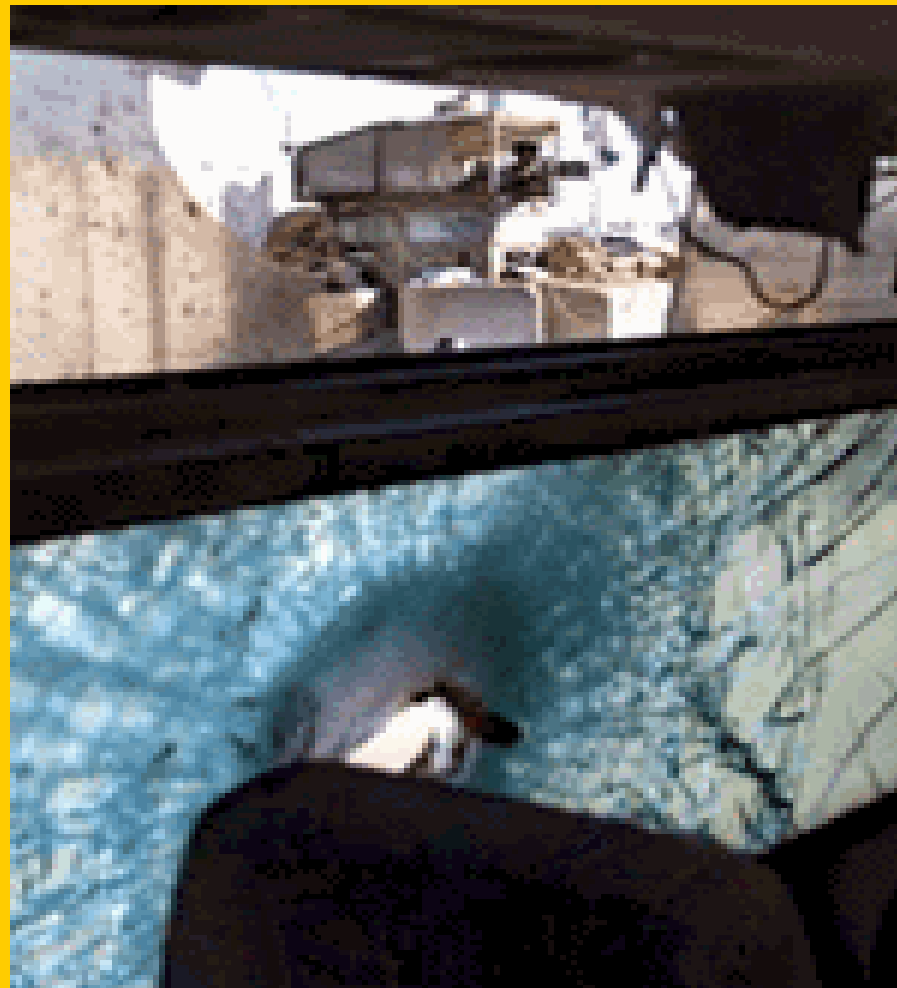






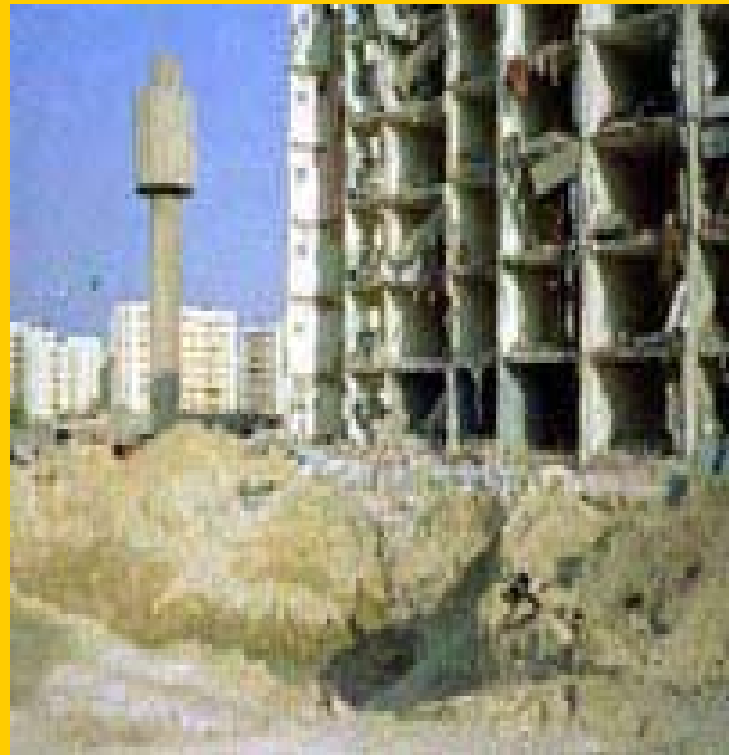
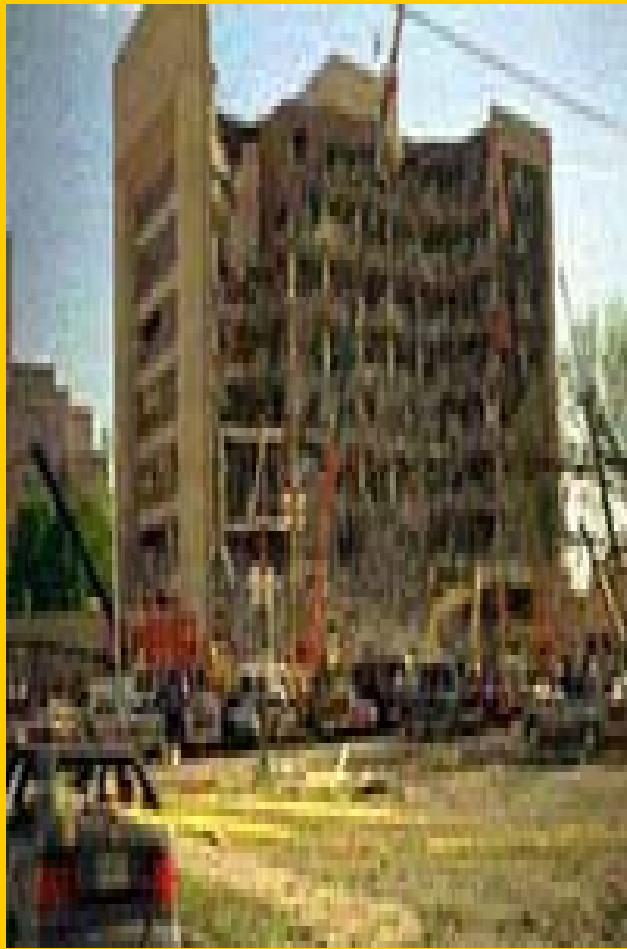






**November 20**  
bombing of schoolbus  
of Jewish children

# Mass Destruction Bombings





Argentina Bus Bombing



# History

- Chowchilla (California) Hijacking
- Zodiac Serial Killer (San Francisco Bay Area)
- 1984 Olympics (Los Angeles)
- Desert Sands Unified (California) Hijacking
- Centennial Olympic Park Bombing (Atlanta)
- School Shootings (Columbine High School)
- Bus Bombing (Israel, Spain, Columbia)
- World Trade Center (New York City)
- Sniper Killings (Washington DC, Virginia, Maryland)

# Reports and Publications

- Safe School Initiative An Interim Report on the Prevention of Targeted Violence in Schools (U.S. Secret Service, U.S. Department of Education)
- School Shooter: A Threat Assessment Perspective (FBI)
- On-Site Emergency Response Planning Guide (National Safety Council)
- Transit Workplace Safety and Security (National Transit Institute, US DOT, US FTA, Rutgers University)

What is System Security?



# System Security

- System Security is part of System Safety
- The use of operating principles to reduce the security vulnerabilities of a passenger transportation system to the lowest practical level

# Characteristics of System Security

- Emphasizes prevention of crime and vandalism
- Uses data collection and analysis
- Focus on passengers, employees and property

# Components of System Security

## **Risk**

- Probability that a security incident will occur

## **Threat**

- Any real or potential condition that can result in a security incident

## **Vulnerability**

- Any condition or act that endangers human life or property

What is the Threat?

# Terrorism

“The threat or use of force or violence to coerce a government or civilian population, in pursuit of political or social objectives”

**Federal Bureau of Investigation**



# What is Terrorism on Passenger Transportation Systems?

Internationally, passenger transportation systems are a common target and American systems are vulnerable

- An attack on large groups of people
- A disruption of free movement
- A negative impact upon the economy
- An act to *Terrorize* the population



# Who are the Terrorists?

## Extremist groups

- Oklahoma City bombing



## Foreign Terrorists

- September 11 attacks

## Individuals

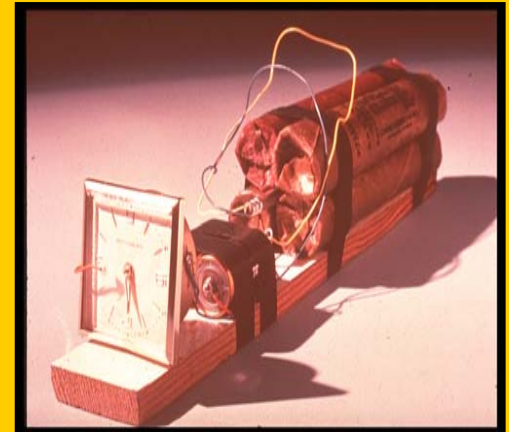
- Seattle bus hijacker



# What are Terrorist Weapons?

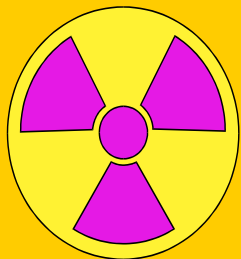
## Improvised Explosive Devices

Most commonly used



Chemical agents

Biological agents



Radiological agents





# The Greatest Fear

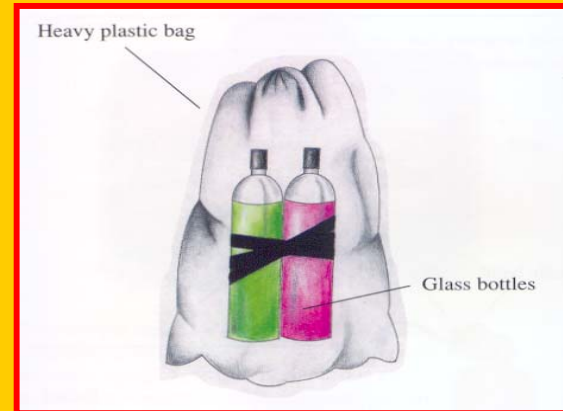
Chemical,  
Biological and  
Radiological  
Agents



# Tokyo Chemical Attack

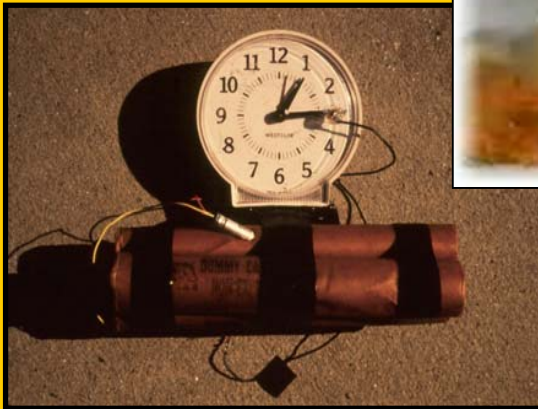


- Sarin attack in Tokyo subway
- 12 fatalities - 1,200 ill
- Dispersal devices (bags) found and moved by maintenance employee



# The Greatest Threat

## Improvised Explosive Devices



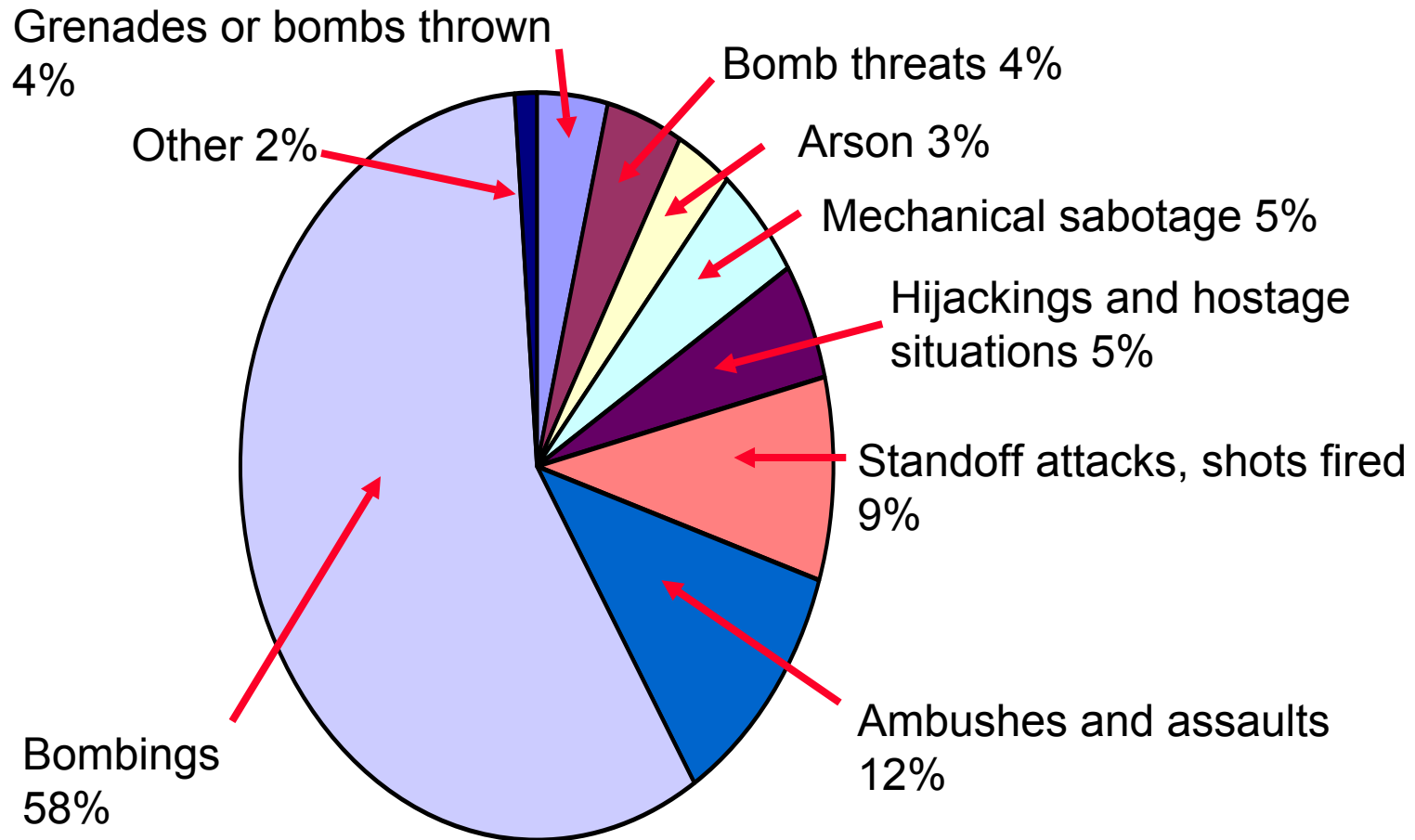


# Bus Bombings

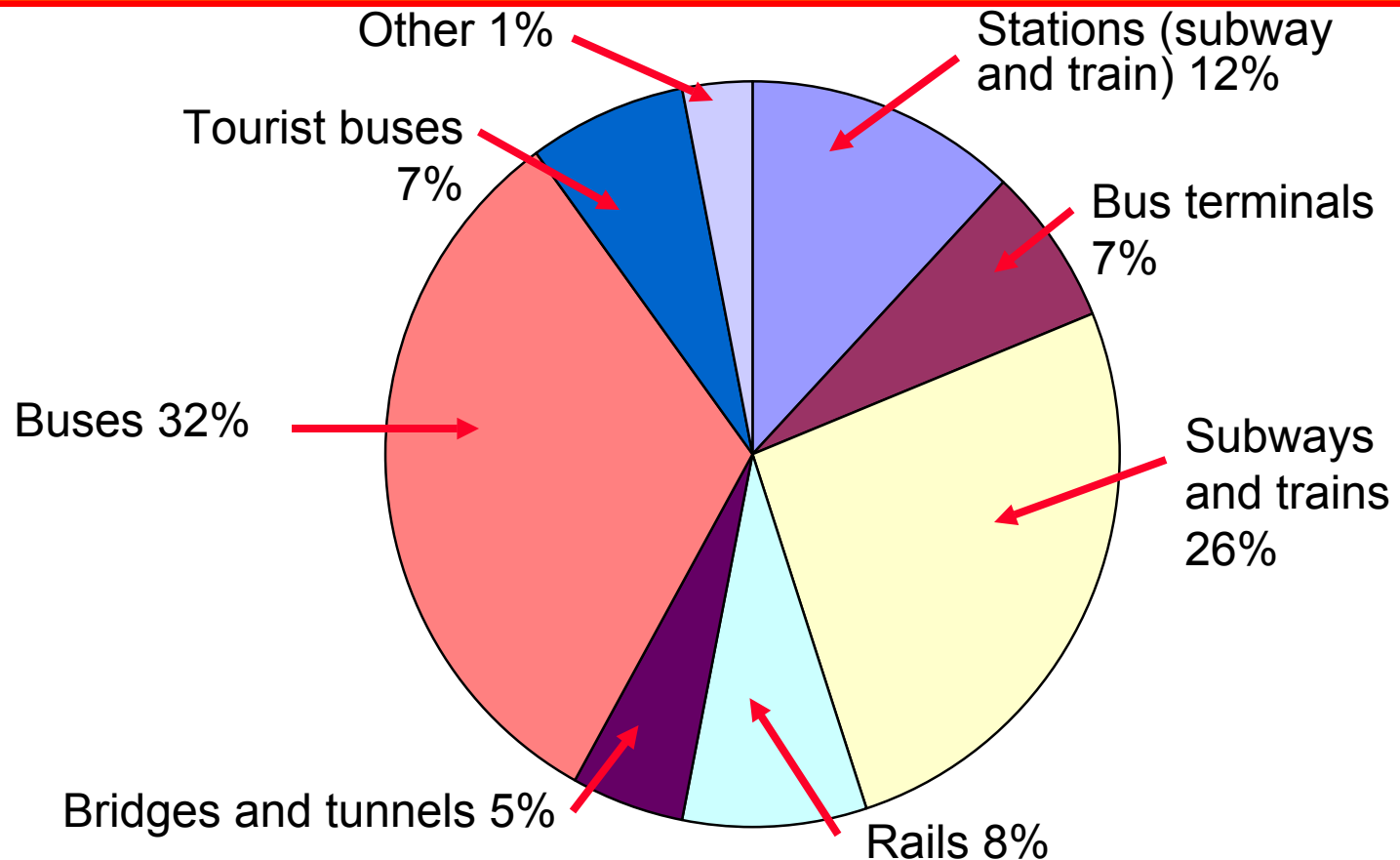
- 30 killed by bus bomb in Sri Lanka
- Bomb on bus in central London kills one, injures eight
- Ten die in Israel bus bomb
- Light rail bombing kills nine and injures 60 in Manila



# Attack Methods (1920-2000)



# International Mass Transit Targets (1920-2000)



# The Effects on Passenger Transportation

- Incidents - injuries and casualties
- Interruption of operations
- Panic and confusion
- Evacuations
- Loss of ridership



What is Your Role in  
Reducing Vulnerability?



# How is Vulnerability Reduced?

- Vulnerability assessments
- Develop and implement security plans
- Policy enforcement
- Employee awareness training
- Employee alertness



# Roles and Responsibilities

## **Front-Line Employee**

- Observation and reporting

## **Supervisors**

- Assessment and decision-making

## **Management**

- System-wide safety and security planning

# Neighborhood Watch Concept

- Those who work or live in an environment know it best
- Helping - not replacing traditional security measures



# What is Your Role?

- Be alert, you are the Eyes, Ears...and Mouth of the agency
- Note suspicious people, activities, packages, devices and substances
- Report things that do not seem right
- Know the area



# What Can You Do Now?

- Observe and report system weaknesses
- Follow procedures
- Practice good housekeeping
- Question who and what is out-of-place



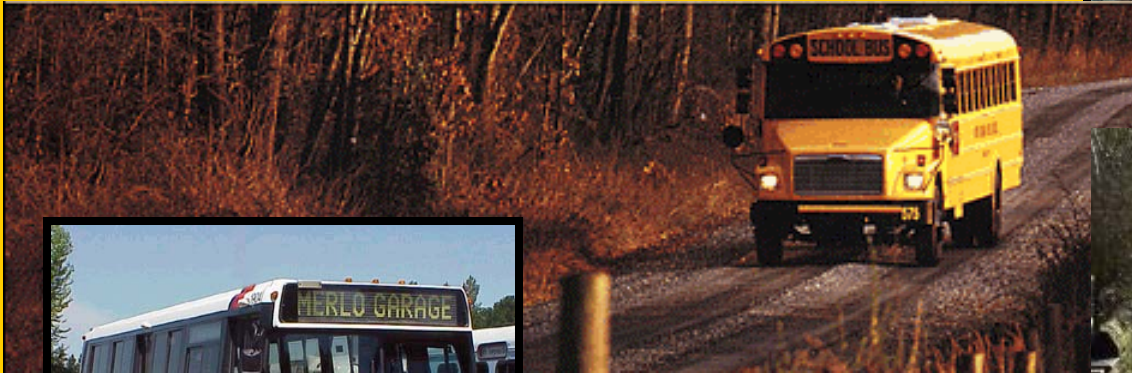
# Be Proactive

Integrate *security sweeps* of vehicles and facilities into your daily routine





# Security Measures for Bus Systems



# What Does This Mean To You?

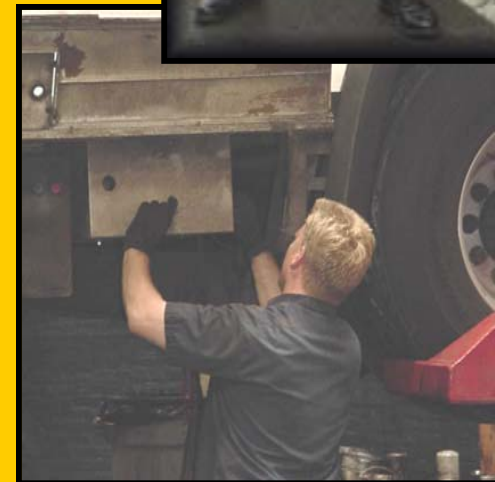
- **System security includes you**
  - Integrate security sweeps into your daily routines
- **Be prevention oriented**
  - Know your customers and your community
  - Know your operating environment
  - Practice good housekeeping
- **Use common sense**
  - Observe the situation
  - Report the unusual or unexplainable immediately



# Security Measures for Bus Operations

Signs of vehicle tampering:

- Open or disturbed compartments or cabinets
- Unusually clean or dirty areas
- Items attached to vehicles or objects with magnets or duct tape
- Things that are *out-of-place*



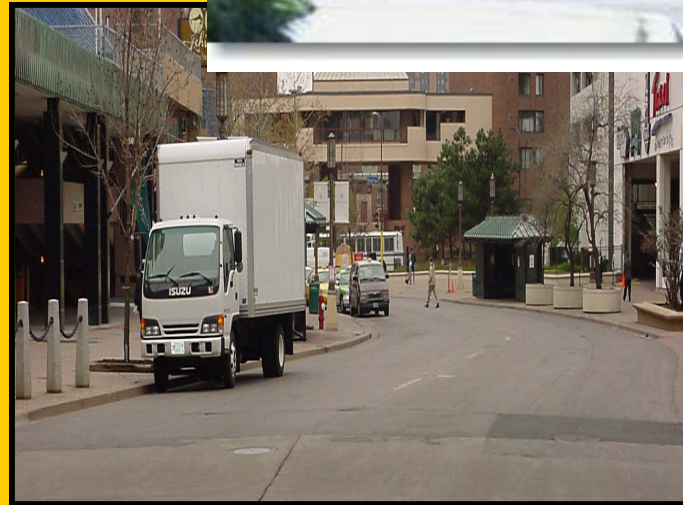
# Security Measures for Bus Operations

## Facilities

- Schools
- Garages/shops
- Park out locations

## Bus routes/activity trip locations

- People
- Activity
- Suspicious vehicles



# Security Measures for Bus Operators

## Exterior Search

- Wheel wells
- Engine and other compartments
- Frame and underbody
- Exhaust
- Roofs of CNG buses
- Bike racks
- External lifts



# Security Measures for Bus Operators

## Interior Search

- Floors and compartments
- Above, on and below seats
- Operator's area
- Steps
- Internal lift





# Security Measures for Bus Maintenance

## Exterior Vehicle Search

- Frame and underbody
- Wheel wells
- Engine and other compartments
- Exhaust
- Fuel and air tanks
- Roofs of CNG buses
- Additional wires from the battery



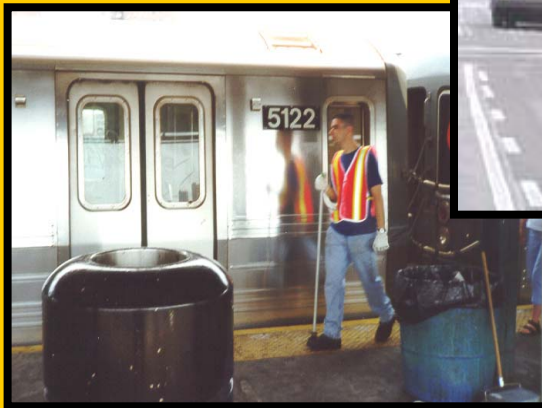
# Security Measures for Bus Maintenance

## Interior Vehicle Search

- Floors
- Seats and under seats
- Interior compartments
- Interior lights
- Operator's area
- Steps and lift



# Security Measures for Transportation Facilities



# Security Measures for Facilities

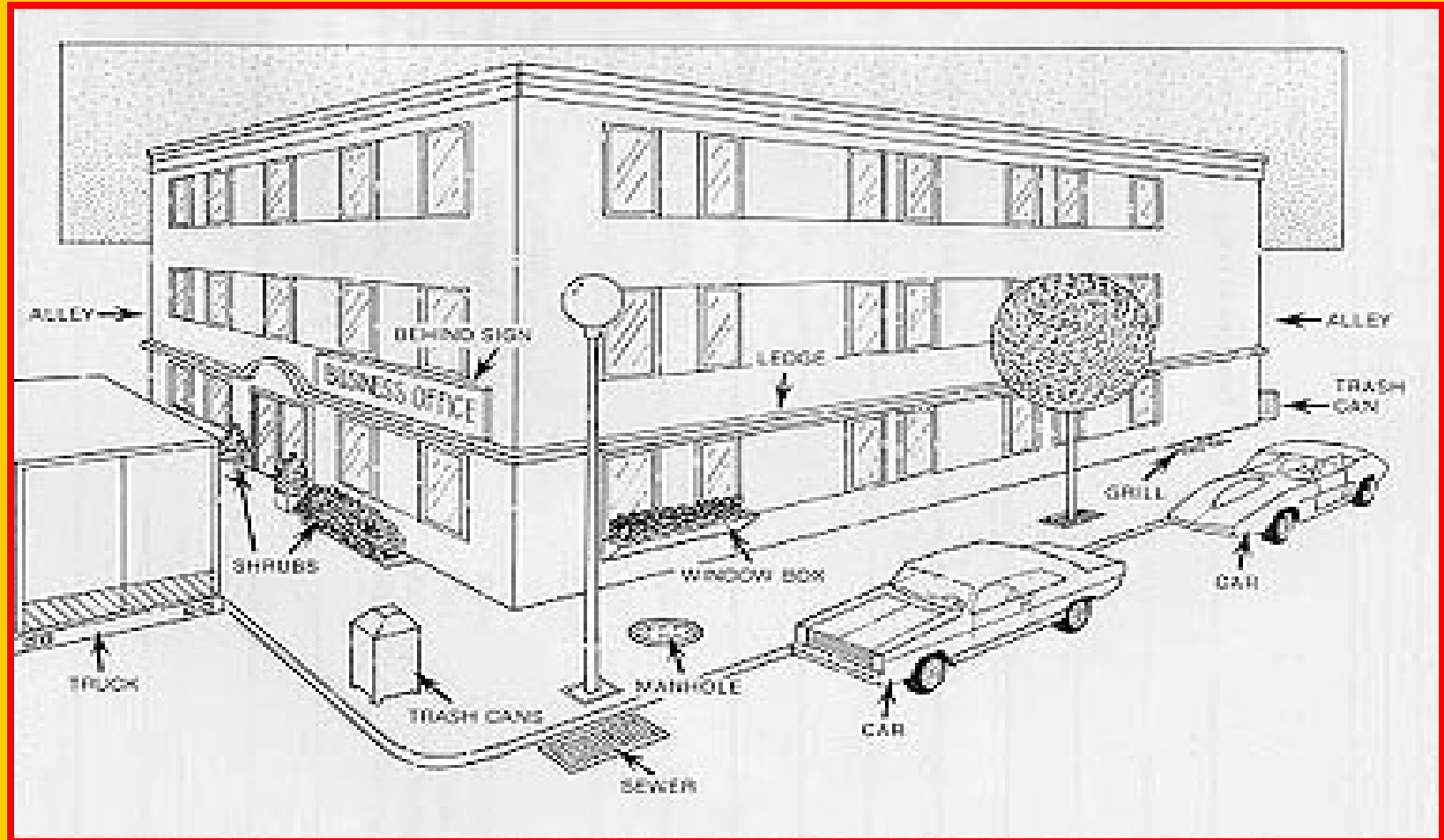
## Exterior Facility Search

- Shelters
- Trash collection points
- Light fixtures
- Fuel pads and storage tanks
- Parking lots - unidentified vehicles
- Sewers and drainage ditches
- Electrical cabinets and generators
- Shrubbery and ornamental fixtures
- Building ledges and overhangs





# Exterior Facility Search



# Security Measures for Facilities

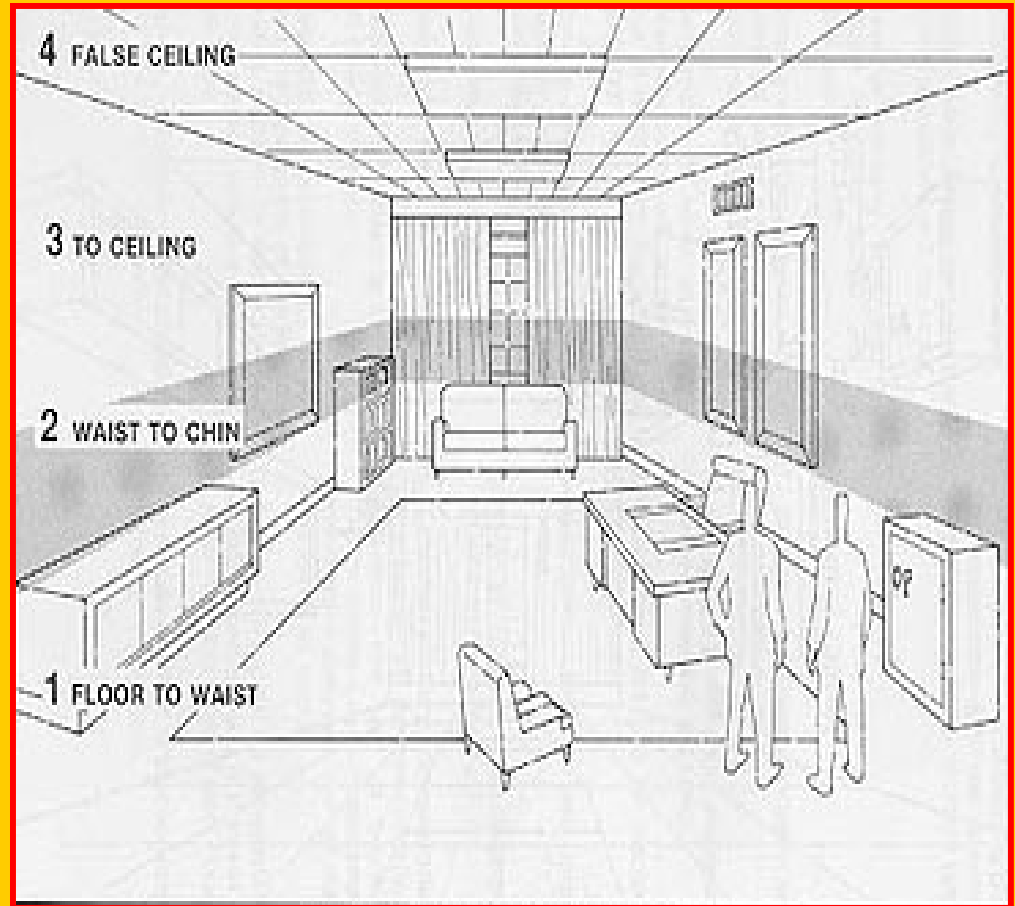
## Interior Facility Search

- Lobbies and waiting areas
- Restrooms
- Telephone and utility rooms
- Cleaning and storage closets
- Maintenance shops and service bays
- Elevator shafts
- Idle and open spaces
- All rooms of a building



# Interior Facility Search

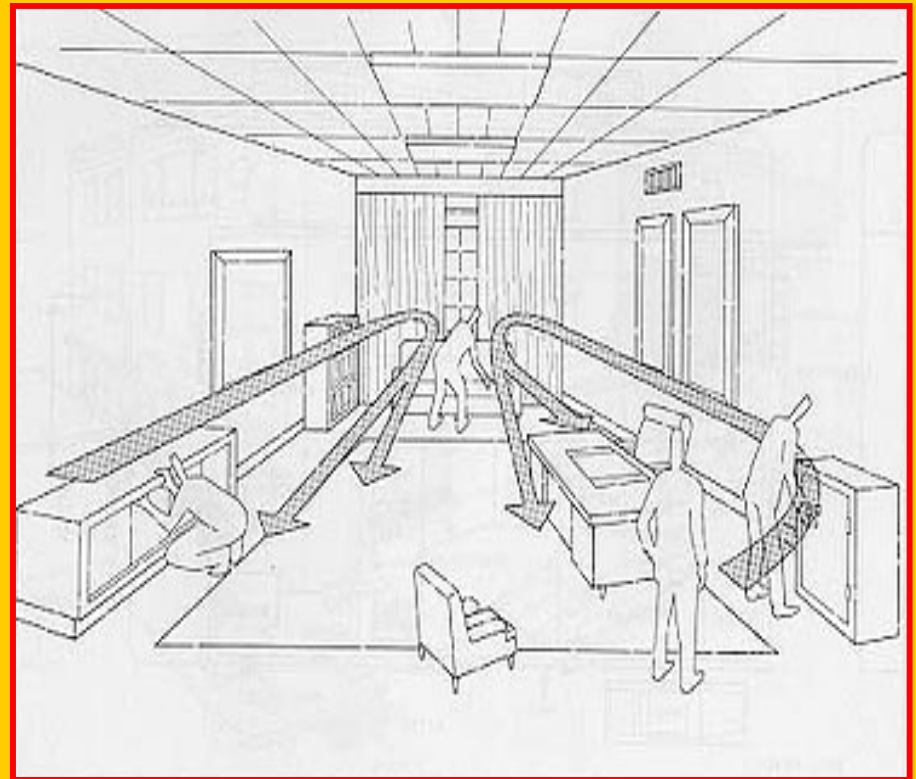
- **Floor Level**
  - Trash receptacles
  - Water coolers
  - Vending machines
  - Room furniture
  - Sinks and other lavatory fixtures
  - Floor coverings



# Interior Facility Search

- **Wall and Ceiling Level**

- Cabinets and closets
- Clocks and other wall fixtures
- Light fixtures
- Pay phones
- Window coverings
- Hung ceilings



What Do You Look For?

# Suspicious People

**A suspicious person is someone who is...**

- In an unauthorized area
- In the wrong place or appears lost
- Overdressed for weather conditions
- Loitering, staring or watching employees and passengers
- Pacing, nervous or jumpy
- Acting in a disorderly manner, alarming or disturbing others



# Suspicious People

- Repair personnel, utility crews, delivery persons or other “trusted employees” who are out of place
- People expressing an unusual level of interest in operations, personnel, equipment or facilities
- People who are on district or company property without a proper ID, uniform or safety gear



# Focus on Behavior

**Suspicion should be based upon:**

- Where they are
- When they are there
- What they are doing

**Suspicion should NOT be based upon:**

- Race, color or ethnicity





# Approaching People

## **Avoid**

- Approaching threatening or dangerous persons
- Being confrontational, abusive or offensive
- Detaining or holding a person by any means

Check the area or areas in which they were seen for signs of tampering or suspicious packages, devices or substances

# Approaching People

## **Calmly ask if you can help them**

- Request an ID card or badge
- Question what their business is or whom they want to see
- Offer to escort them out of a restricted area

## **Make notification if there is no explanation for their presence**

- Try to keep them in sight at all times
- Observe and report their location, activity, behavior and physical characteristics

# Physical Characteristics

**Eyes**

**Ears**

**Mouth/Nose**

**Hair/Facial Hair**

**Forehead**

**Cheeks/Chin**

**Neck**

**Complexion**

**Body Shape/Size**



**Hat**

**Jewelry**

**Shirt/Blouse/Dress**

**Coat**

**Pants/Skirt**

**Socks/Shoes**

**Oddities/Tattoos**

**General**

**Appearance**

**Accessories**

# Suspicious Activities

- Cars and other vehicles parked in strange locations
- Out-of-place vans, trucks, motorcycles, bicycles and cars
- A package abandoned by a person quickly leaving an area
- A person taking photos of facilities and equipment



# Unattended Packages

**An unattended package is often one that is left...**

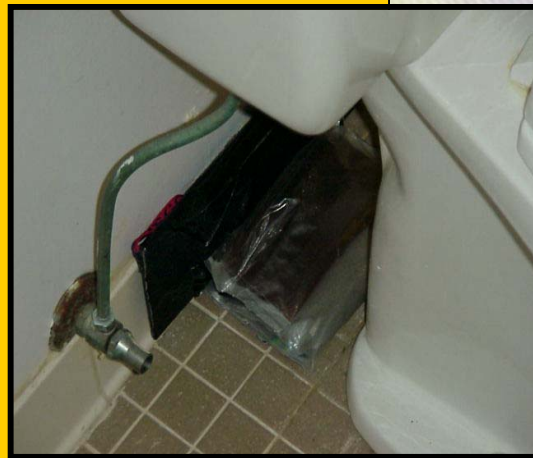
- On or next to a seat in a vehicle
- Next to a phone booth
- Next to a vending machine
- In a rest room
- In a waiting area
- On a station platform



# Suspicious Packages

**A suspicious package is an unattended package that is...**

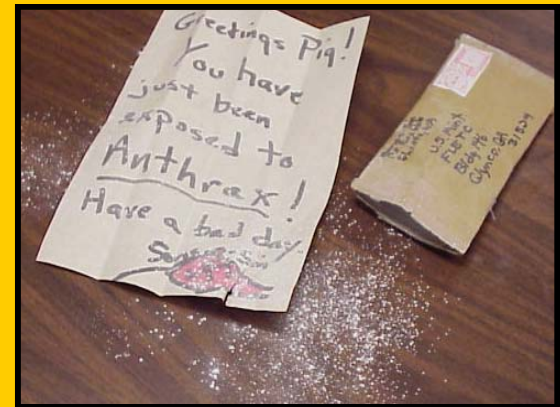
- Left or put in an out-of-the-way place (under or behind a seat, in or behind trash containers, etc.)



# Suspicious Packages

**A suspicious package is an unattended package that is...**

- One that matches something described in a threat or has a threatening message attached
- An out-of-place or abandoned container (fire extinguisher, propane canister, Thermos, etc.)





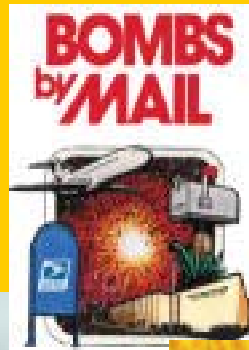
# Suspicious Devices

**A suspicious device is one with...**

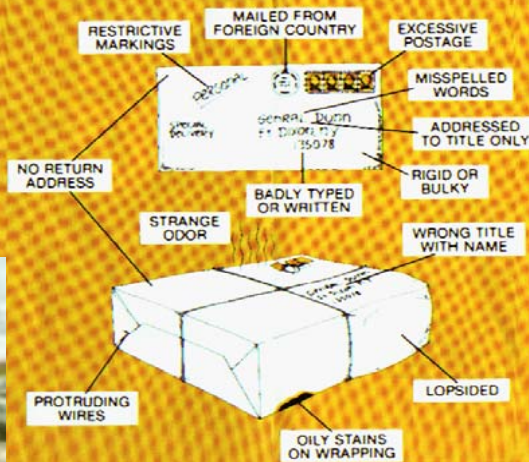
- Unusual wires or batteries visible
- Tanks, bottles or bags visible
- A clock or timer attached







## LETTER AND PACKAGE BOMB INDICATORS



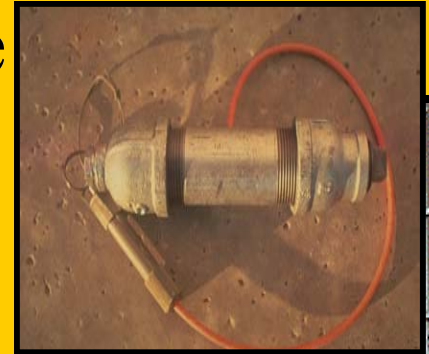
# When Asked, Most People Think of Bombs in a Traditional Form



# Improvised Explosive Devices

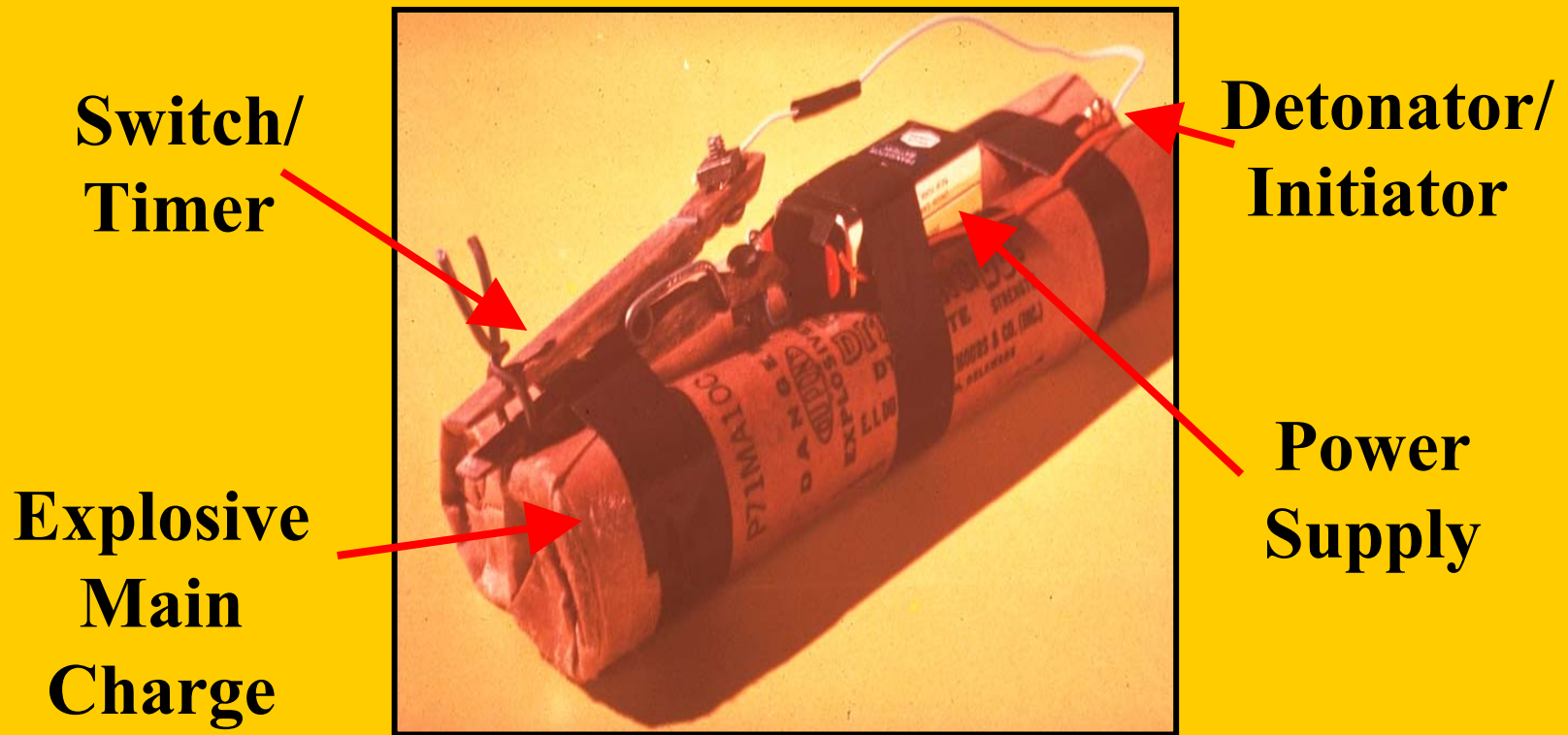
Most bombs assembled by terrorists are improvised explosive devices (IEDs)

- A controlled means of causing injury and damage to personnel and property
- A group of integrated components that provides a high velocity wave of pressure, fragmentation and high temperature gases when desired
- The purpose of most IEDs is to kill or maim
- Some IEDs, known as incendiaries, are intended to cause damage or destruction by fire



# IED Components

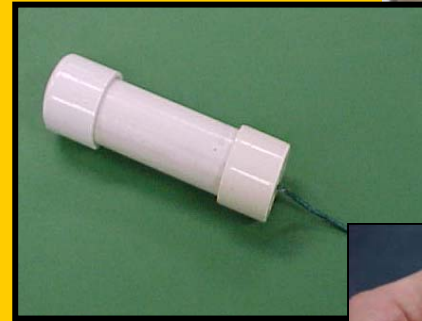
## Components





# Pipe Bombs

- The most common type of terrorist IED
- Consists of an explosive inside a tightly capped piece of pipe
- Very easily made using gunpowder, iron, steel, PVC, aluminum or copper pipes



# Pipe Bomb Construction



# Improvised Explosive Devices

## **WARNING**

- The effects are sometimes worsened by the addition of material such as nails, scrap iron or ball-bearings.
- Sometimes there is an anti-handling device that triggers the fuse when the IED is handled or moved.



# Improvised Explosive Devices

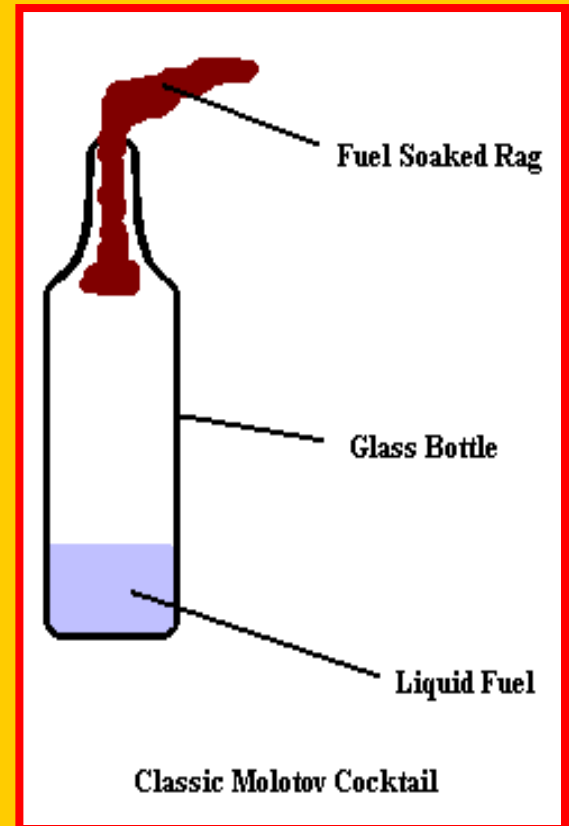
- IED's can take many forms
  - Remote triggering components
  - Concealed power supplies
- Employee Actions
  - Do not touch, cover or move device
  - Make proper notification
  - Evacuate the area





# Molotov Cocktail

- Simple to make
- Causes considerable damage
- Made from materials like gasoline, diesel fuel, kerosene, ethyl or methyl alcohol, lighter fluid and turpentine



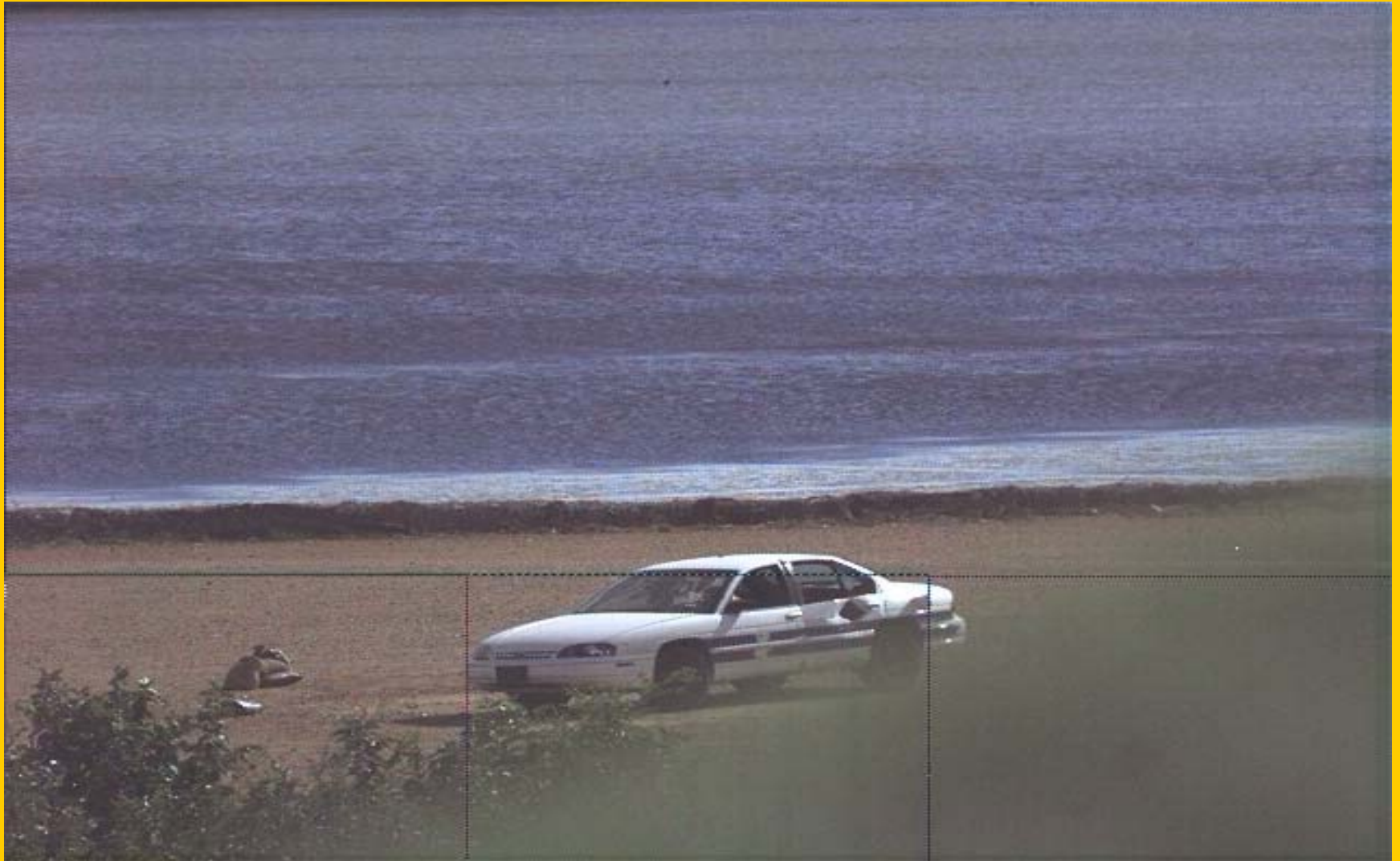
# Effects of IEDs

- Three primary effects
  - Blast wave (over pressure)
  - Fragmentation (puncture)
  - Hot gases (burn)
- Blast wave from detonation
- Fragmentation from enclosure and added material
- Hot gases a product of detonation

# Blast Effects

EXPLOSIVE	5	10	15	20	25	30	35	40
DEATH	17	34	51	69	86	103	120	137
BODILY INJURY	19	37	56	74	93	111	130	148
HEAD INJURY	23	45	68	90	113	135	158	180
LUNG INJURY	41	82	123	164	205	246	287	328
EARDRUM RUPTURE	119	238	357	476	595	714	833	952
HEARING LOSS	1640	3280	4920	6560	8200	9840	11,480	13,120

# Blast Effects





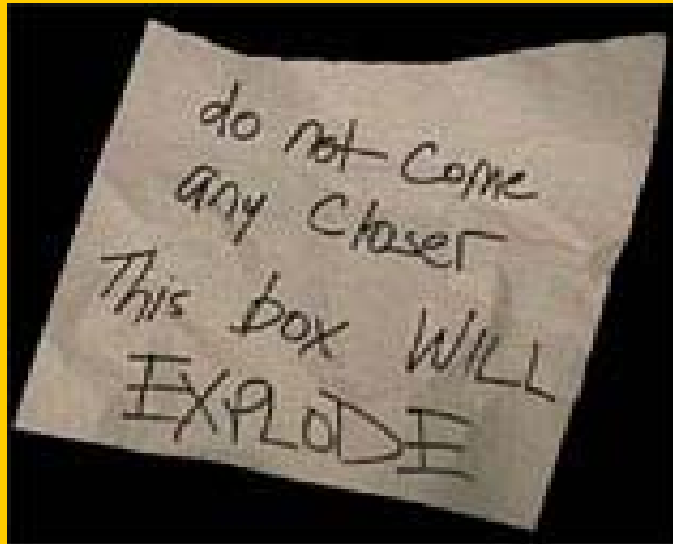
# Blast Effects



# Centennial Olympic Park Bomb

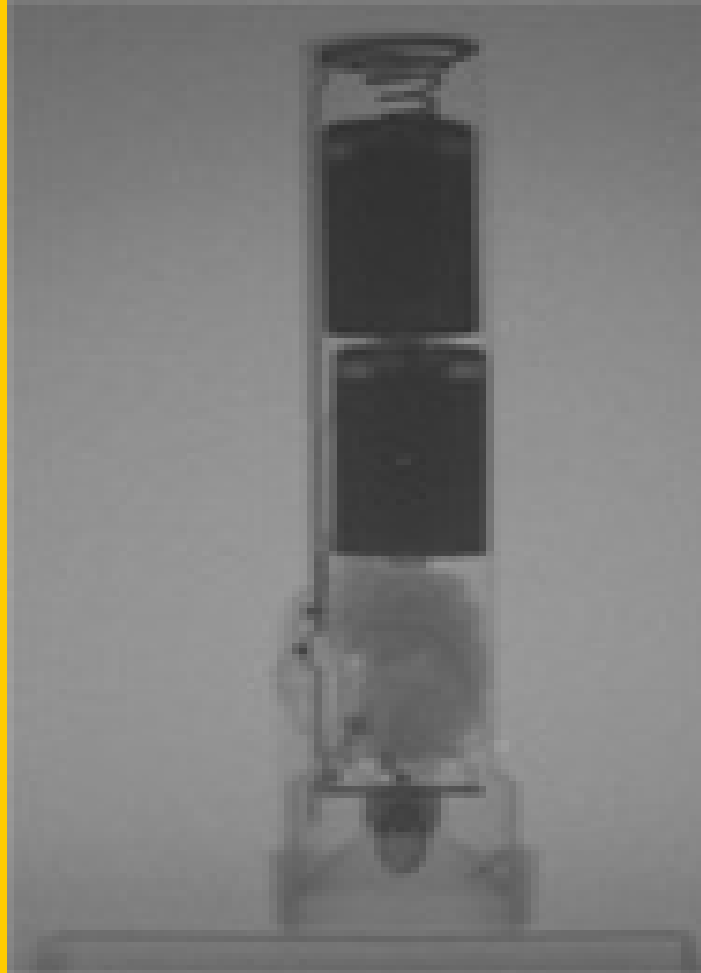


# Booby Trap





# Flash Light Bomb



# IED Found on California School Bus

- Water bottle containing Hydrochloric Acid (HCL)
- Ball of aluminum foil
- HCL and aluminum foil separated by layer of candle wax

# Hydrochloric Acid HCL

## (Muriatic or Chlorohydric Acid)

- Appearance: clear colorless or slightly yellow with pungent odor.
- Toxicology: Extremely corrosive, care should be taken to prevent contact with metals which could cause the release of flammable hydrogen gas and toxic or corrosive fumes.
- Risks: Inhalation of vapor can cause serious or fatal injury. Ingestion may be fatal. Causes burns, irritating to eyes, skin and respiratory system.

























# TSA Alert

- Transportation Safety Administration of the U.S. Department of Homeland Security
- The national threat level has been raised from "ELEVATED" (Yellow) to "HIGH" (Orange). This is based on specific intelligence received and analyzed by the full U.S. Intelligence Community.
- Recipients are reminded to remain alert to the potential for such targeting. Information on suspicious activity possibly related to such targeting should be reported immediately to the nearest FBI Joint Terrorism Task Force (JTTF) or local FBI field office. State and local law enforcement are encouraged to discuss appropriate measures for their respective communities with their designated JTTF.
- Modal authorities and infrastructure owners and operators are recommended to evaluate current security procedures and apply, as appropriate, the following protective measures that correspond to Threat Condition HIGH (Orange) under the Homeland Security Advisory System:



# Class Exercise

# Threat Assessment

- Stolen bus?
- Stolen or missing uniforms?
- Stolen or missing ID badges?
- Doors, or gates unexplainably left open?
- Employee making threats against government officials?
- Driver applicants ask suspicious questions during training?
- Vehicles following school bus routes?



# Industry Recommendations

- Training on system security and awareness
- Create a reference book for law enforcement (Yellow Book) with descriptions, diagrams and data on existing school buses
- Emergency incident lamps
- Roof identification numbers
- GPS monitoring systems (Lojack)
- Outside handle on roof hatches
- Secure entrance doors

# State Action Plan

- Training, (drivers, school administrators, law enforcement)
- Require school safety plans include transportation
- Notification system for alerts, threat conditions and advisories
- Programs to assist law enforcement
- Equipment requirements
- The public's assistance and awareness

# Incident Reporting

- Report potential security concerns or incidents to local law enforcement, and FBI.
- Transportation Security Administration's (TSA) new 24 hour Transportation Security Coordination Center (TSCC) at,

**703-563-3236/7**

# California Incident Reporting

- Contact the California Anti-Terrorism Information Center (CATIC) at,

888-834-8200

# Information Web Sites

- U.S. Department of Education School Plans for Emergencies [www.ed.gov/emergencyplan](http://www.ed.gov/emergencyplan)
- U.S. Department of Homeland Security [www.ready.gov](http://www.ready.gov)
- Federal Bureau of Investigation (FBI) [www.fbi.gov/contact](http://www.fbi.gov/contact)
- National Infrastructure Protection Center (NIPC) [www.nipc.gov/incident/cirr](http://www.nipc.gov/incident/cirr)

# The Big Question?

- Why haven't we had a terrorist attack on a school bus in the United States?

Questions!



